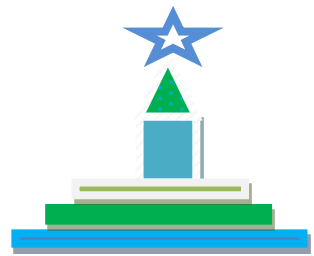




Puntland State of Somalia  
Jiriban District



**LOCAL REVENUE ENHANCEMENT PLAN (2015-2017)**



## Table of Contents

I.	Background: .....	3
II.	Acknowledgement .....	5
III.	Revenue source collections. ....	6
IV.	Jiriban LG Administration & Finance Department Structure .....	8
V.	Challenges of Revenue Collection:.....	9
VI.	Special Focus for 2016: .....	9
VII.	LOCAL REVENUE ENHANCEMENT MATRIX .....	11
VIII.	Revenue Source Specific Action Plan .....	21
IX.	Immediate Intervention Requirement in 2016 .....	24
X.	Detailed Budget: needs to be detailed per item, cost and amount and total .....	25
	Annexure I: revenue performance monitoring tool .....	27
	Annex II summary of targeted revenue heads.....	28
	Annex II Minutes of Jiriban district’s revenue mobilization preliminary meeting.....	29

## **I. Background:**

Jariban District is located 220 km southeast of Garowe and lies between Latitude 07° 12' N and Longitude 048° 51' E and covers area of 420 squared km. It is bounded by Eyl Districts in the north, Galkaio in the south, Garowe and Burtinle in the northwest and the Indian Ocean in the east. Jariban District lie in the far remote area of the east of Mudug. It was first settled around 1945s as a water source settlement, which became an important settlement around 1950s. Jariban town has the famous water well that provides water for surrounding nomadic communities and their livestock for many years.

Jariban has first gained a district status in the 1957s during the Italian–Somali Administration and later on in the 1968 has become fully fletched district in the Mudug Region.

The estimate by the Ministry of Planning and International Cooperation (MoPIC) shows that Jariban District has a population of around 85,000 people in 2007, almost two thirds of whom are nomadic and only 26 per cent of whom live in the permanent villages and the town of Jariban. While UNDP exterminated that the total population of the district was around 21,400 in 2005.

Jariban District has 23 selected local councils and four departments namely planning, social services and public works. Total number of staff including councils is 38, while the Puntland government has also 26 staff based in Jariban.

The taxation system in the district is also in line with the Puntland local government Law No. 7/2003 and tariffs which is stipulated by the Ministry of Interior and Local Government in consultation with the Ministry of Finance and Accountant General and passed by the Local Councils.

Jariban district does not collect the majority of legal tax enlisted in the Law No.7 document due to poor technical capacity and lack of proper resource mobilization mechanism followed by lack of law enforcement to convince reluctant people to pay the imposed tax. Currently dominant portions of local government tax revenue come from four sources: Business licenses, Khat, Custom duties, Livestock and Property tax. However with the above, the district is not relays on the aforementioned revenues sources but revenues collection of the district is not collected regular. Nevertheless the district initiated to enhance the revenue source for the district and commenced mobilization campaign on November 2015 for all the districts.

In 2015, UNCDF with the help of International Revenue Consultant developed Revenue Manual which supports all levels of Lgs in acquiring new skills in revenue mobilization processes and to acquaint themselves with the best practices in revenue mobilization. MOI Consultants were trained as TOTs to train Local GOvernments in using and adopting the manual and develop Local Revenue Mobilization Action Plan. The overall goal of the Revenue Mobilization Initiative is to improve revenue generation at the local level and promote better service delivery and local development through a more effective and efficient revenue administration.

In November 2015, a team of MOI and UNCDF embarked a mission to help local governments develop LRMAP. The mission covered Bossaso, Garowe, Gardo, Bayla, Eyl, Jeriban and Galkacayo districts. In a consultation process led by the district revenue and finance department, the LRMAP were developed presented to districts' executive committee. The new LRAMP will be endorsed by the district councillors for their adoption.

## II. Acknowledgement

Jiriban district being remote district with limited resource is very keen to execute Local Revenue Mobilization Plan (LRMAP) to improve district's revenue performance in the areas of collection and administration and efficiency in order to utilize and efficiently collect the limited resource available. In this initiative, the district plans to reactivate existing revenue sources while in the same time initiate revenue sources and put much input to utilized a targeted existing revenue sources to be triggered in 2016-2017 will include; **Business license, Khat Tax, custom duties, Livestock and Property tax**, These sources currently generate **Sh,So 1,941,196,600.00**, according to Jiriban municipality budget in 2015. After this initiative, these sources are expected to generate **Sh,So 2,329,411,920.00** in 2016 and **Sh,So. 2,795,294,304.00**, in 2017, which will increase **20%** in 2016 and **20.17%** in 2017 respectively

In this juncture, Jiriban Local Government extends its appreciation to Ministry of Interior and UNCDF team those assisted in the formulation of the district Revenue Mobilization Plan and calls JPLG agencies in General and particularly for UNCDF to provide the immediate inputs required to implement district revenue mobilization plan.

Kind Regards

Mohamed Yusuf Shirwac

Jiriban Mayor

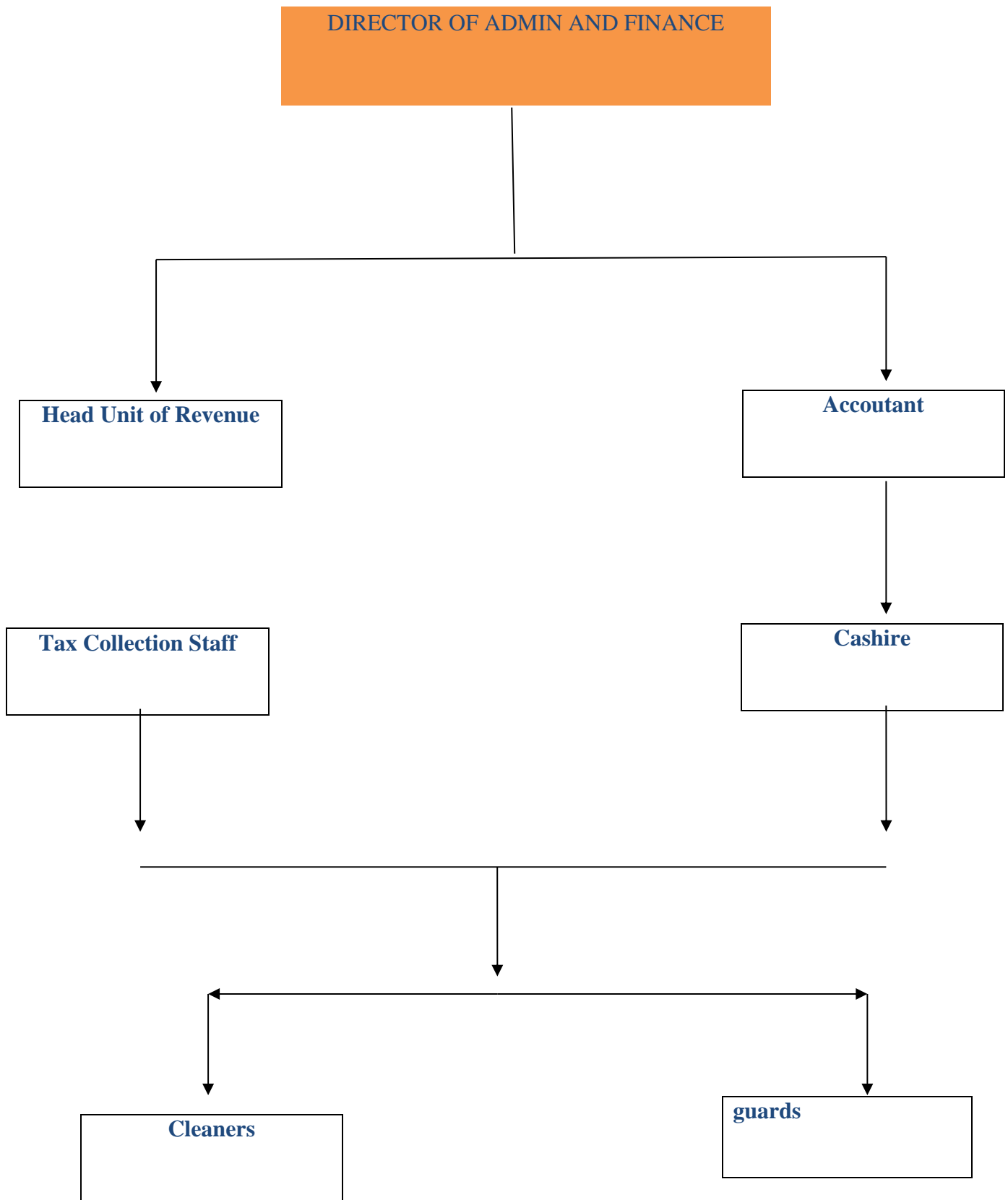
### III. Revenue source collections.

The table will emphasise the revenues that Jiriban district, however Jiriban district wants enhance some potential revenue heads and focus on 2016. After long discussion and consultation with Jiriban district, Minister of interior and getting support with UNCDF, district selected to further enhance the highlighted revenues heads as per the below table.

Heads	Revenues	Actual 2014	Projection 2015	Projection 2016	Projection 2017
<b>1.2.1</b>	<b>Livestock tax</b>	<b>976,600.00</b>	<b>996,600.00</b>	<b>1,171,920.00</b>	<b>1,406,304.00</b>
<b>1.2.2</b>	<b>Business license</b>	<b>600,000,000</b>	<b>720,000,000</b>	<b>864,000,000.00</b>	<b>1,036,800,000.00</b>
1.2.3	Service of Entertainment			0	0
1.2.4	Service tax – electricity and water	30,000,000	59,000,000	70,800,000.00	84,960,000.00
1.2.5	Service tax-telecommunication	59,000,000	99,200,000	119,040,000.00	142,848,000.00
1.2.6	Tax of frankness's		0	0	0
1.2.7	Tax of fish and shark	170,000,000	316,000,000	379,200,000.00	455,040,000.00
1.2.8	Tax of Stones and Sand	50,000,000	90,000,000	108,000,000.00	129,600,000.00
<b>1.2.9</b>	<b>Tax of khat</b>	<b>369,000,000</b>	<b>684,200,000</b>	<b>821,040,000.00</b>	<b>985,248,000.00</b>
1.2.10	Indirect tax	37,000,000	67,600,000	81,120,000.00	97,344,000.00
<b>2.2.1</b>	<b>Property tax</b>	<b>250,000,000</b>	<b>462,000,000</b>	<b>554,400,000.00</b>	<b>665,280,000.00</b>
2.2.2	Land revenue	400,000,000	720,000,000	864,000,000.00	1,036,800,000.00
2.2.3	Other revenue taxi	8,000,000	16,400,000	19,680,000.00	23,616,000.00
3.2.0	Transfer tax	100,000,000	180,000,000	216,000,000.00	259,200,000.00
3.2.1	Fines/penalties		30,000,000	36,000,000.00	43,200,000.00
3.2.2	Transfer tax	60,000,000	108,000,000	129,600,000.00	155,520,000.00
3.2.3	Central Government revenue	0	0	0	0
3.2.4	Regional Government Revenue	0	0	0	0
4.2.1	Property rent revenue	40,000,000	72,000,000	86,400,000.00	103,680,000.00
4.2.2	Land registration fees	85,000,000	141,000,000	169,200,000.00	203,040,000.00
4.2.3	Other property revenue tax	0	0	0	0
5.2.1	Market duties	356,000,000	640,800,000	768,960,000.00	922,752,000.00

5.2.2	Slaughter tax	50,000,000	880,400,000	1,056,480,000.00	1,267,776,000.00
5.2.3	garbage and toilet sanitation tax	0.00		0	0
5.2.4	Water distribution tax	0.00		0	0
5.2.5	Electricity installation tax		230,000,000	276,000,000.00	331,200,000.00
5.2.6	Public transport tax	60,000,000	112,000,000	134,400,000.00	161,280,000.00
5.2.7	Meat tax	0	0	0	0
5.2.8	Freezing meat tax	0	0	0	0
5.2.9	Health tax	0	0	0	0
5.2.10	Public registration fees	72,000,000	146,400,000	175,680,000.00	210,816,000.00
5.2.11	Farms and water collection points tax	10,000,000	22,300,000	26,760,000.00	32,112,000.00
<b>5.2.12</b>	<b>custom –loading and offloading tax</b>	<b>43,000,000</b>	<b>74,000,000</b>	<b>88,800,000.00</b>	<b>106,560,000.00</b>
5.2.13	Airport and see port tax	0	0.00	0	0
5.2.14	Other revenue services	0	60,000,000	72,000,000.00	86,400,000.00
6.2.1	Internal supports	0	61,000,000	73,200,000.00	87,840,000.00
6.2.2	External Supports	0	100,000,000	120,000,000.00	144,000,000.00
<b>7.2.0</b>	<b>Public transport taxi</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
8.2.0	Loan	0	0	0	0
8.2.1	Internal Loan	0	0	0	0
8.2.2	External Loan	0	0	0	0
8.2.3			0	0	0
	<b>Total Revenue</b>	<b>2,849,976.00</b>	<b>6,093,296,600.00</b>	<b>7,311,931,920.00</b>	<b>8,774,318,304.00</b>

**IV. Jiriban LG Administration & Finance Department Structure**



## **V. Challenges of Revenue Collection:**

Jiriban district is remote district with a wider range, district encountered limited resource and earn little revenues; this due to isolation and far from the main inland it difficult to visit the whole district village due to distance and inaccessibility of the poor road condition. However the district collect revenues come from the local communities though they are not regular. Thus the following are the main challenges that district encountered.

- ❖ Inaccessibility of poor road condition and lack of district transports discouraged local administration to enhance the district revenues
- ❖ District pointed out that Local business not registered. In regard to this the local government missed out allot of revenue income taxation from local Business in Jiriban district
- ❖ Law remuneration payments for local government staffs
- ❖ limited allocation of central government
- ❖ Absence of sensitization tax payers
- ❖ Absence of taxi collection police forces
- ❖ Illegal fishing discouraged local fishers. This leads poor revenue income from fishing sector
- ❖ Taxi collectors are not well trained

## **VI. Special Focus for 2016:**

in This plan it will mainly focuses on enhancing collection and administration of a few select sources of local revenue, whilst continuing to collect from all available sources. For 2016/17, the district will focus on setting up policies, systems, procedures and logistics for improved revenue collection of the following sources of revenue:

- 1) Business licence**
- 2) Khat tax.**
- 3) Custom duties**
- 4) Livestock**
- 5) Property tax**

While the above existing and new revenue sources reactivated, it will increase the district revenue about 19.99% in 2016 and 20% in 2017. The proposed district revenue enhancement plan will increase district revenues in the following specific target sources;

- **Business license: district** have got more business thus this head is one of the most potential sources of revenue in Jiriban and it was supposed to increase 17% in 2016 and it will increase addition 20%
- **Khat tax:** is planned to increase revenue of this sources in 20% by 2016 as well as 20% increase in 2017
- **Custom duties: Jiriban district** expected to increase 20% by 2016 and also increment of 20% by 2017.
- **Livestock:** Will increase district revenue in 20% by 2015 against 2016 and 20% increase by 2016 against 2017.
- **Property tax:** Jirib district have got properties including ( house and be more than 1000 berkets) and district expected to increase in 2016 20 % by 2016 and it will increase additional 20% in 2017



Results Area	Detailed Activity Description	Expected Outputs	Activity Time Frame				Responsible	Remarks	
			Short-term	2016					
	local revenue performance report to key district stakeholders	to key stakeholders <ul style="list-style-type: none"> <li>Follow up actions taken to implement assessment recommendations to improve revenue planning, collection and administration</li> </ul>		x				sub-committee of district council and technical experts	and should come up with concrete recommendations to improve revenue performance
<b>2-Local revenue enhancement strategy</b>	<ul style="list-style-type: none"> <li>Draft a Local Revenue Enhancement Strategy which focuses on business license,</li> </ul>	<ul style="list-style-type: none"> <li>Local Revenue Enhancement Strategy for the succeeding Financial Years in place</li> </ul>		X	x			Revenue Dep't	Political supervision required by DEC

Results Area	Detailed Activity Description	Expected Outputs	Activity Time Frame				Responsible	Remarks	
			Short-term	2016					
	khat tax, market duties, livestock and property tax <ul style="list-style-type: none"> <li>Consult key stakeholders on the LRES</li> </ul> Present the LRES to Standing Committee and Council for approval								
<b>3. restructure revenue Department</b>	<ul style="list-style-type: none"> <li>Establishing revenue monitoring team</li> <li>Tax collectors assigned specific areas for individuals</li> </ul>	Revenue dep't restructure established and functional			x	x		District Executive Committee	Technical support provided by District consultants

Results Area	Detailed Activity Description	Expected Outputs	Activity Time Frame				Responsible	Remarks	
			Short-term	2016					
<b>4-updating business register data bases, initially developed</b>	<ul style="list-style-type: none"> <li>• Re correct and remapping previous business data</li> <li>• Registering new business and insert to the business register</li> <li>• Conduct periodic monitoring of local revenue enhancement activities</li> <li>• Establish Enumeration and Registration committees</li> </ul>	Re correct business data and register new ones as well as regularly updated				x		Director of revenue	Updating of business and property registers data

Results Area	Detailed Activity Description	Expected Outputs	Activity Time Frame				Responsible	Remarks	
			Short-term	2016					
<b>5-Conduct Local revenue enhancement awareness campaign</b>	<ul style="list-style-type: none"> <li>Conduct consultation meetings to the revenue stakeholders</li> <li>Hold community local revenue sensitization meetings</li> <li>Carryout local revenue awareness campaigns through mass media ( Radios and SMS)</li> </ul>	<ul style="list-style-type: none"> <li>Revenue generation increased</li> </ul>		X	x	x	x	Director of revenue Department plus DEC	This activities is aimed to stimulate revenue generation and to strength information sharing between District council and tax payers
<b>6- Local Revenue</b>	<ul style="list-style-type: none"> <li>Assess local revenue sources</li> </ul>	<ul style="list-style-type: none"> <li>Developed local revenue</li> </ul>				X		Director of revenue	Comprehensive LREP produced through consultative process

Results Area	Detailed Activity Description	Expected Outputs	Activity Time Frame				Responsible	Remarks
			Short-term	2016				
<b>improvement Plan Developed</b>	<p>Prepare local revenue data</p> <ul style="list-style-type: none"> <li>Establish local revenue monitoring committee to.</li> <li>Presentation for the collected data to validate and use it.</li> </ul>	<p>improvement plan</p> <p>Reliable and accuracy business data will be generated</p>					Dep't	
<b>7- promote small business initiatives</b>	<ul style="list-style-type: none"> <li>Establish public business centres to lease and receive revenue from business people.</li> <li>Initiate revolve fund scheme</li> </ul>	Increased revenue from business			X	X	Director of plus DEC	This activities encourages financing for small business to promote sustainability and to improve the income of small businesses to create a better revenue collection

Results Area	Detailed Activity Description	Expected Outputs	Activity Time Frame				Responsible	Remarks	
			Short-term	2016					
	(targeting mainly women) <ul style="list-style-type: none"> <li>• Provide Training on business management</li> </ul>								
<b>8-improving on Local Revenue sources</b>	<ul style="list-style-type: none"> <li>• Update local revenue register</li> <li>• Identifying sources required for improvement</li> <li>• Carryout revenue assessment.</li> <li>• Produce quarterly and annual local revenue performance reports.</li> </ul>	. Increase in local revenue collection			x	x		Director of revenue	<ul style="list-style-type: none"> <li>• This activities is to identify non-functional sources and other sources needed further support</li> </ul>

Results Area	Detailed Activity Description	Expected Outputs	Activity Time Frame				Responsible	Remarks
			Short-term	2016				
	<ul style="list-style-type: none"> <li>To determine the actual revenue from the revenue source.</li> </ul>							
<b>9-Redesign and planning markets exist in the district</b>	<ul style="list-style-type: none"> <li>Carryout market planning and divide market spaces and assigned each space for specific commodities</li> <li>Replace for Women selling at sun to the markets</li> </ul>	Identifying the number of vendors, Improves tax collection system.			X		Director of revenue	Clearly identify the number of vendors to find the exact number of taxpayers, as well as make it easier to market to distinguish themselves as they have with the goods sold

Results Area	Detailed Activity Description	Expected Outputs	Activity Time Frame				Responsible	Remarks	
			Short-term	2016					
	buildings,								
<b>10. Central government to refrain from collecting tax that LG owned.</b>	<ul style="list-style-type: none"> <li>• MOI to facilitate conducting a dialogue between MoF and LGs about tax allegation.</li> <li>• Parts to sign agreement.</li> </ul>	LGs own tax collected and revenue generation enhanced				x		Dc, MoI, MoF.	This activity is important to identify expected revenue from potential sources of the Local Government

Results Area	Detailed Activity Description	Expected Outputs	Activity Time Frame				Responsible	Remarks	
			Short-term	2016					
<b>11-Improved information management of revenue data</b>	<ul style="list-style-type: none"> <li>Improve/upgrade existing local revenue management information</li> <li>Train revenue staff and tax collectors in property/business tax collection and the use of revenue information system.</li> </ul>	AMIS/BIMS periodically updated.				x	x	Director of revenue	The information generated should inform decision making.

### VIII. Revenue Source Specific Action Plan

A. REVENUE SOURCE SPECIFIC ACTION PLAN								
Revenue Item	Objective	Activity	Target	Location	Projection 2015 (,000)	Projection 2016 (,000)	Projection 2017 (,000)	Remarks
1. Business licence revenue	To Increase revenue from business license	<ul style="list-style-type: none"> <li>Registration of business centers in jiriban and big villages</li> <li>Revenue mobilization awareness</li> <li>Visibility analysis and categories business</li> </ul>	Main four business centers including; Jiriban, Garacad, Balibusle and Labilamane	Jiriban town	720,000,000	864,000,000.00	1,036,800,000.00	Projection to be worked on 2015/2016/2017
2. Khat	To increase revenue	<ul style="list-style-type: none"> <li>Establishment of check points.</li> <li>Awareness</li> </ul>	Main four business centers	Jiriban	684,200,000	821,040,000.00	985,248,000.00	Projection to be worked on 2015/2016/2017

	from khat	raising amount the Khat sellers  • Training on khat importing companies	including; Jiriban, Garacad, Balibusle and Labilamane	town				
3. Custom duties	To enhance custom duties tax collection	<ul style="list-style-type: none"> <li>Establishing check points at entrance points</li> <li>Registration of transport vehicles in districts</li> <li>Awareness raising among vehicles and business companies</li> </ul>	Main four business centers including; Jiriban, Garacad, Balibusle and Labilamane	Jiriban town	Sh.so <b>74,000,000</b>	<b>88,800,000.00</b>	<b>106,560,000.00</b>	Projection to be worked on 2015/2016/2017
4. Livestock tax	To enhance revenues	<ul style="list-style-type: none"> <li>Establishment of livestock selling market</li> </ul>	Main four business centers		Sh.so <b>996,600.00</b>	<b>Sh.so</b>	<b>Sh.so</b>	

	from livestock tax	<ul style="list-style-type: none"> <li>• Registration and providing license cards to the brokers</li> <li>• Community sensation</li> </ul>	including; Jiriban, Garacad, Balibusle and Labilamane	Jiriban town		<b>1,171,920.00</b>	<b>1,406,304.00</b>	Projection to be worked on 2015/2016/2017
5.	Property tax	<ul style="list-style-type: none"> <li>• Operatio nalize BIMS</li> <li>• Categoriz ation of properties</li> <li>• Awarene ss raising among property owners</li> </ul>	Main four business centers including; Jiriban, Garacad, Balibusle and Labilamane	Jiriban town	<b>Sh.so</b> <b>462,000,000</b>	<b>Sh.so</b> <b>554,400,000.00</b>	<b>Sh.so</b> <b>665,280,000.00</b>	Projection to be worked on 2015/2016/2017

### IX. Immediate Intervention Requirement in 2016

Priority Area	Activities	Target Group	Timeline	Budget Estimate
			Nov 2015	USD 7,000
1. Equipment and materials for public outreach and awareness raising	- Procure amplifiers for outreaching community sanitations	Tax payers		
	- Procure video camera using revenues mobilization activities	Tax payers and revenue department		
	- Car rent for community awareness campaign for duration of 15 days @ 120 USD	Main four business centers including; Jiriban, Garacad, Balibusle and Labilamane		
	-			
2. Training	- Local revenue mobilization manual training	Tax collectors	Nov – Dec 2015	USD 2,745
3. Stationary	- Procure office stationary	Revenue department	Nov – Dec 2015	905.00 USD

4. Equipment for revenue department	- Procure office equipment	Admin and finance department	Nov – Dec 2015	4,225 USD
-------------------------------------	----------------------------	------------------------------	----------------	-----------

**X. Detailed Budget: needs to be detailed per item, cost and amount and total**

#	Activity	Description	QTY	Cost \$ USD	Total \$ USD	Comment
1	Equipment and materials for public outreach and awareness raising	Amplifiers (2 sets)	2 sets	100.00	200.00	
		Production of (posters, brochures, leaflets, with A 4 size	300	6.00	1,800.00	
		Car rental	20 days	120.00	2,400.00	
		short audio messages and film	Once per two months	1,000.00	2,000.00	
		Awareness massage speches through radio FM	2 months	300	600.00	
<b>Sub total</b>					<b>7,000</b>	
2	Training	Taxi collectors	15 taxi collectors * 5 days	25	1,875.00	
		Facilitator	1 facilitator *5 days	50	250.00	

		Refreshment	16 participant * 5 days	4.00	320.00	
		Stationery	Lumbsum	300	300	
		Venue	-	-	-	LG will contribute venue
<b>Sub total</b>					<b>2,745.00</b>	
3	Stationary Cost	A4 size	10 box	25	250.00	
		05A cartridge	5 Pcs	40	200.00	
		36 A Cartridge	5 pcs	35	175.00	
		49 A Cartridge	5 pcs	30	150.00	
		Short hand books	100 pcs	0.5	50.00	
		Cell pen	10 Box	8	80.00	
<b>Sub total</b>					<b>905.00</b>	
4	Office Equipment for revenue department	L-shape desk	3	250.00	750.00	
		High back chair	3	150.00	450.00	
		Metal shelves	2	300.00	600.00	
		Visitors chair	10	70.00	700.00	
		Procurement of video comers	1	800.00	800.00	
		Procurement of revenues storage	1	955.00	955.00	
<b>Sub total</b>					<b>4,255.00</b>	
<b>Grand Total</b>					<b>14,905.00</b>	

**Annexure I: revenue performance monitoring tool**

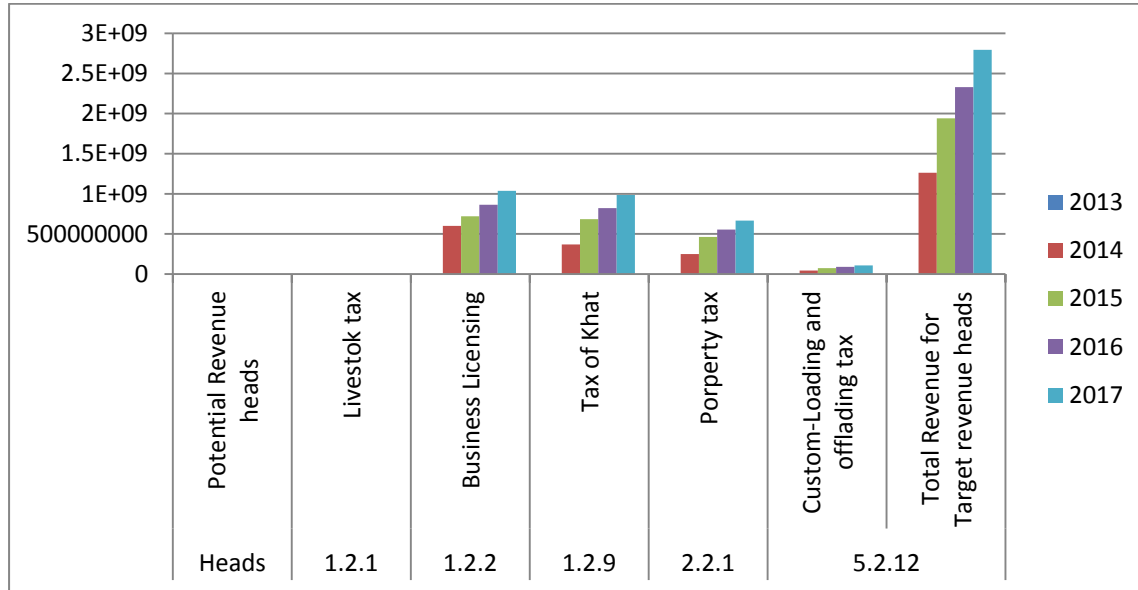
**Jiriban LOCAL GOVERNEMENT**

**LOCAL REVENUE PERFORMANCE MONITORING TOOL IN 2016 and 2017**

No. of registered tax payers	2016	Expected Quarterly Inflow				2017	Cumulative received as at .....	Variance shs	Causes for under/over performance
	Expected Annual Inflows \$	Q1	Q 2	Q3	Q4	Expected Annual Inflows \$			
Livestok tax	55,806	13,951	13,951	13,951	13,951				
Business Licensing	41,143	10,286	10,286	10,286	10,286				
Tax of Khat	39,097	9,774	9,774	9,774	9,774				
Porperty tax	26,400	6,600	6,600	6,600	6,600				
Custom-Loading and offlading tax	4,229	1,057	1,057	1,057	1,057				
<b>TOTAL</b>	166,674	41,669	41,669	41,669	41,669				

## Annex II summary of targeted revenue heads

Heads	Potential Revenue heads	2013	2014	2015	2016	2017	2016		2017	
		Actual	Actual	Actual	Projection	Projection	Increment	%	Increment	%
1.2.1	Livestok tax		976,600.00	996,600.00	1,171,920.00	1,406,304.00	175,320.00	17.59	234,384.00	20
1.2.2	Business Licensing		600,000,000	720,000,000	864,000,000.00	1,036,800,000.00	144,000,000.00	20.00	172,800,000.00	20
1.2.9	Tax of Khat		369,000,000	684,200,000	821,040,000.00	985,248,000.00	136,840,000.00	20.00	164,208,000.00	20
2.2.1	Porperty tax		250,000,000	462,000,000	554,400,000.00	665,280,000.00	92,400,000.00	20.00	110,880,000.00	20
5.2.12	Custom-Loading and offlading tax		43,000,000	74,000,000	88,800,000.00	106,560,000.00	14,800,000.00	20.00	17,760,000.00	20
	<b>Total Revenue for Target revenue heads</b>	<b>0</b>	<b>1,262,976,600</b>	<b>1,941,196,600</b>	<b>2,329,411,920</b>	<b>2,795,294,304</b>	<b>388,215,320.00</b>	<b>20.00</b>	<b>465,882,384.00</b>	<b>20</b>



## Annex II Minutes of Jiriban district's revenue mobilization preliminary meeting

### Introduction

The overall objective of the meeting was preparation of local revenue mobilization plan for Jariiban district, the meeting was attended by Ministry of Interior, and UNCDF and it was held 20<sup>th</sup> 21<sup>st</sup> Nov – 2015. On the other hand the meeting was participated by the Mayor, Executive secretary, department's directors and members from LG council. At the strong discussions the district with support from MOI and UNCDF has developed revenue Mobilization Plan.

The following participated the meeting

#	Name	Title	Organization	Telephone
1	Sucdi Mohamoud Jama	Intern	MOI	7793801
2	Mursal Abdullahi	Council	Jiriban District	7797020
3	Gacayte Mohamed Abdullahi	Director of Land	Jiriban District	7751489
4	Axmed Cali Shire	Older	Jiriban District	7774632
5	Cabdilaahi Maxamed	Cashier	Jiriban District	7686857
6	Cabdi Siciid Axmed	Council	Jiriban District	7793169
7	Mohamed Khaliif wardheere	Cashier	Jiriban District	7693971
8	Ahmed Mohamed Guleed	Busines Man	Jiriban District	7674536
9	Siciido Yuusuf	Council	Jiriban District	6025741
10	Shukri Abdilaahi Ali	Local Government	Jiriban District	7657593
11	Abdiasis Mohamoud	Accountant	Jiriban District	7787024
12	Mohamed Ahmed Abdi	finance officer	UNCDF	7794831
13	Mohamed Yusuf Shire	Mayor	Jiriban	6795446
14	Mohamed Abdulkadir	Consultant	MOI	7746515
15	Abdullahi Ahmed Yusuf	Executive secretary	Jiriban	7600808
16	Maryan Abdullahi Yabarow	Women Organization	Jiriban	7360228

## **Agenda of Meetings;**

- ❖ Develop Jariiban Revenue Enhancement plan for 2015-16/17.
- ❖ Challenges of Revenue Mobilization in Jariiban district.
- ❖ AOB.

## **Opening Remarks;**

In his opening remarks Mayor of jariiban started the meeting with introductory session between the participants from the district staff and MOI together with UNCDF team, he thoroughly discussed with them about the agenda and objectives of the meeting. He also clearly mentioned about the importance of Revenue Enhancement Plans that is spearheading by MOI with getting support from UNCDF/JPLG. At the end he welcomed Abdulkadir from MOI to make his opening remarks as MOI and Later on he welcomed Mohamed Ahmed Abdi from UNCDF, after that the Mayor officially opened the meeting.

## **Issues Discussed;**

### **1. Local Revenue Mobilization and Enhancement Plan.**

REP of Jariiban being one of the major interests for Jariiban municipality and its staff since the district was suffering long-time shortage of revenue source and limited taxation opportunities.

The session has started with explanation of the objectives of the mission for Revenue Mobilization plan and the aims of REP, after presentation of the main objective of the REP, municipality have gone through a tough discussions on how to enhance Jariiban municipality revenue sources; however, the technical people working with the municipality together with the district staff have come up with, two main outputs:

- ❖ **Immediate Priority for Nov – Dec:** jariiban district have chosen immediate priority plan for the months of Nov – Dec 2015, this is mainly soft activities that will be a base for mobilizing the local revenue enhancement plan, in order to have basic requirement in enhancement of Local revenue. Details of this is shown
- ❖ **Main focus for 2016:** Jariiban municipality will focus on enhancing revenue in the district by focusing in 2016 in a five main head including the following heads.

- I. Business licence tax.

- II. Livestock tax.
- III. Khat tax.
- IV. Import duties.
- V. Property tax.

In 2016, in the municipality will continue focusing on the above five heads, and will continue to add on more heads as the revenue of the above five piloted heads in order to continue enhance revenue mobilization in Jariiban Town.

### **Challenges of Revenue collection in Jariiban town;**

There are many challenges faced in jariiban district revenue collection and most discussed points include the following;

- ❖ Inaccessibility of poor road condition and lack of district transports discouraged local administration to enhance the district revenues
- ❖ District pointed out that Local business not registered. In regard to this the local government missed out allot of revenue income taxation from local Business in Jiriban district
- ❖ Law remuneration payments for local government staffs
- ❖ limited allocation of central government
- ❖ Absence of sensitization tax payers
- ❖ Absence of taxi collection police forces
- ❖ Illegal fishing discouraged local fishers. This leads poor revenue income from fishing sector
- ❖ Taxi collectors are not well trained

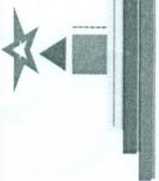
### **Action points;**

1. Local Revenue Mobilization plan for 2016 and selected heads that they will focus in 2016 in order to enhance Jariiban Revenue.
2. Immediate priorities plan for Nov – Dec 2015 was planned with more specific budget details and investment priorities.

3. Nov – Dec plans to be disbursed on November in order to start activities in time to avoid inconveniences.
4. Plan that LG submitted should not be changes without consultation with the district administration on the issue.








.....**END**.....

## Signed Participant list

DAWLADA PUNTLAND EE SOOMALIYA	 PUNTLAND STATE OF SOMALIA
MAAMULKA DEGMADA JARIIBAN	JARIIBAN DISTRICT ADMINISTRATION
XAFIISKA GUDOOMIYAHA REF: XG/DJ/38/2015	OFFICE OF THE MAYOR DATE: 18/10/2015

### Local Revenue Mobilization Finalization attendance sheet

Date:

No	Name	Title	Organization	Tel	Signature
1	Suedi mohamad Jama	<del>intense</del>	MOI	7798802	
2	MURGAAL GHALI	Kidibban	Jariiban	7797020	
3	Garaaybe mohamed Ali	qasimaraadka	Jariiban	7751489	
4	axmad cali Guirwoe	oqayshaha	Jariiban	772632	AXMAD Cali
5	Abdulkadir muhtar Ahmed	Kaafiyah	Jariiban	7686857	
6	Abisaid Ahmed	Xildhibaan	Jariiban	7793169	
7	Mahmed Khadiif Warshe	Khoshaati	Jariiban	7693971	
8	axmed mohamed guleed	guleed	Garaacato	7674536	
9	Sulda ampusay - Isaq	6025741	Jariiban	6025741	Sulda

10	Shu BKI cilaahicali	Shaqale	Jaki'ban	7657593	Shugri
11	C/siciid maxamed Mohamed Ahmed Abdi	Kisabiyi LG finance officer	Jariban	779024	<del>Shugri</del>
12	Mohamed ABDI SHIRE	ex- <del>secretary</del> secretary	JARIBAN	7794831	3rd <del>Shugri</del>
13	Mohamed YUSUF Shire	MOYAR	Jariban	7501992	Shugri
14	Mohamed Abdulkadir	MOJ	Consultant	6795446	Shugri
15	ABDULAAHI AHMED YUSUF	Koghzy Duga	JARIBAN	7746515	Shugri
16	MADYAN ABDULAAHI YABAROU	Good. ururka HA	JARIBAN	7600808	Shugri
17				7360228	Shugri
18					
19					
20					